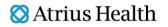
Can an Independent Multi-Specialty Physician Group be Successful as an ACO?

Overview of the Atrius Health response

Michael Pinnolis, MD CMO and EVP Harvard Vanguard Medical Associates An Affiliate of Atrius Health October 22, 2012

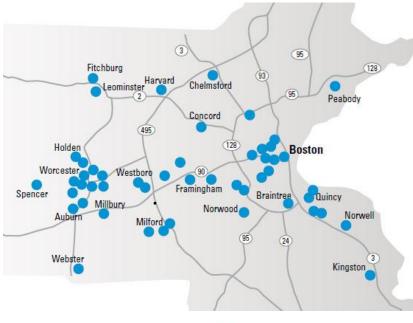


Who is Atrius Health

- Non-profit alliance of six leading independent medical groups in Eastern Massachusetts
 - Granite Medical
 - Dedham Medical Associates
 - Harvard Vanguard Medical Associates
 - Reliant Medical Group
 - Southboro Medical Group
 - South Shore Medical Center
- Providing care for ~ 1,000,000 adult and pediatric patients with 1000 physicians, 1450 other healthcare professionals across 35 specialties





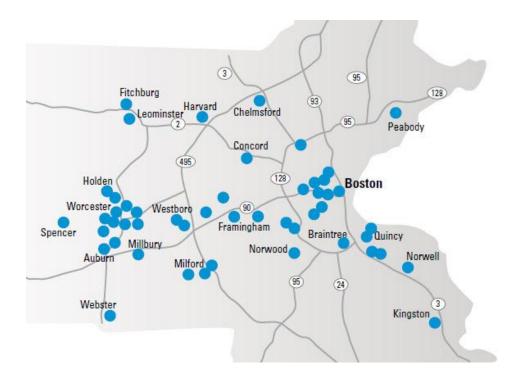


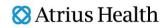
🛇 Atrius Health

Atrius Health: Delivery System Structure in Context of Continuum of Care Responsibility

 Broad geographic distribution

- Geographic variation in specialty care coverage
- Only outpatient ambulatory facilities
- Geographic variation in use of hospital and SNF facilities





Atrius Health as a System of Care

STRENGTHS

- 100% on an EMR & corporate data warehouse
- Long history with global payments
- History of quality measurement and reporting
- NCQA Level 3 Medical Home at over 30 sites
- BCBSMA Alternative Quality Contract
- Medicare Pioneer Accountable Care Organization experience

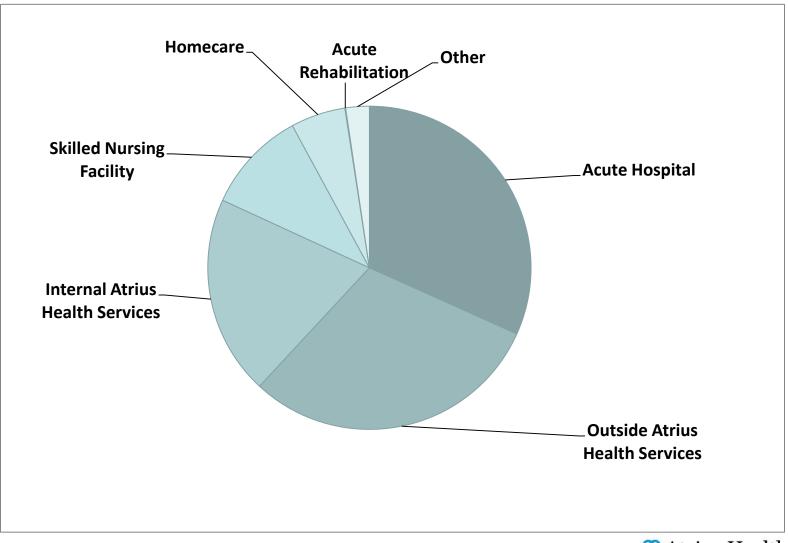
WEAKNESSES

 Do not own hospitals or post acute care facilities



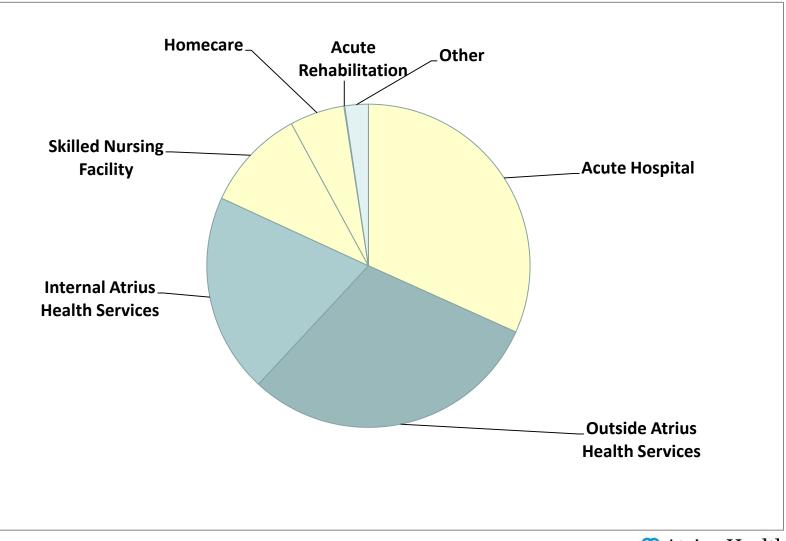


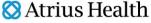
For Atrius Health, achieving the Triple Aim requires great collaboration across the continuum



🚫 Atrius Health

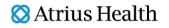
For Atrius Health, achieving the Triple Aim requires great collaboration across the continuum





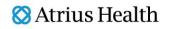
Strategic approach - alignment & collaboration

- Develop preferred network of Hospitals, ECF's, and Homecare Programs
- Hospitals
 - Interoperability and information exchange
 - Common expectations for communications and care transitions
 - Performance standards reports cards
- ECFs
 - Limited Network & Preferred rates
 - Performance standards report cards
- VNA and Home care



Report Cards: Some examples of reported items

- 30 Day readmission rate by disease (CHF)
- Patient satisfaction scores
- Complications and mortality issues
- Hospital Acquired infection rate
- Average time from ED to floor
- % referral to preferred ECFs & specialists
- Care mix adjusted admit rates
- Post discharge contact rate



Implementing on our strategy...

Case Study: The move to Beth Israel-Deaconess

