

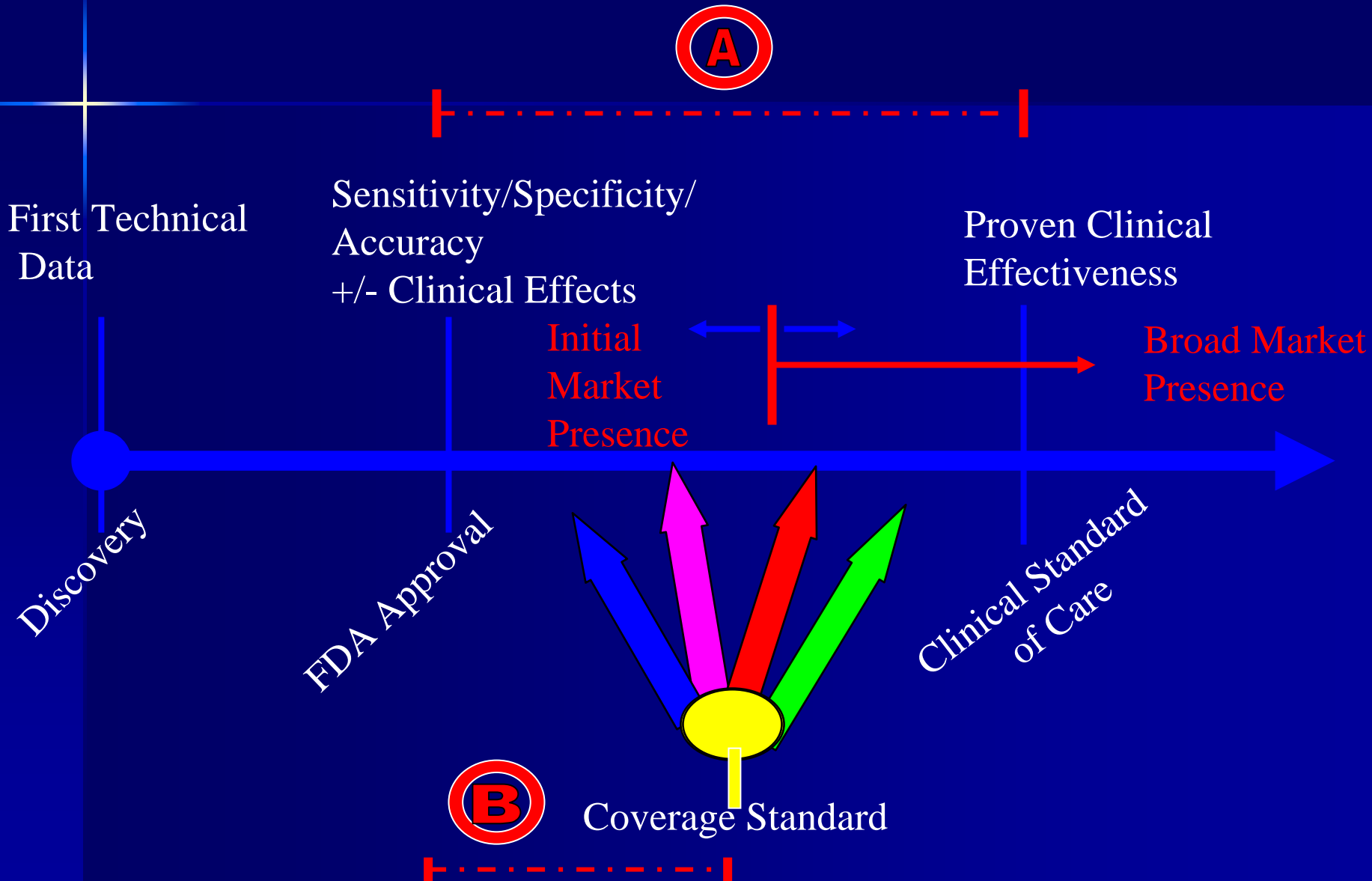
# **Value-Based Reimbursement: Conceptual and Policy Issues**

Sean Tunis MD, MSc

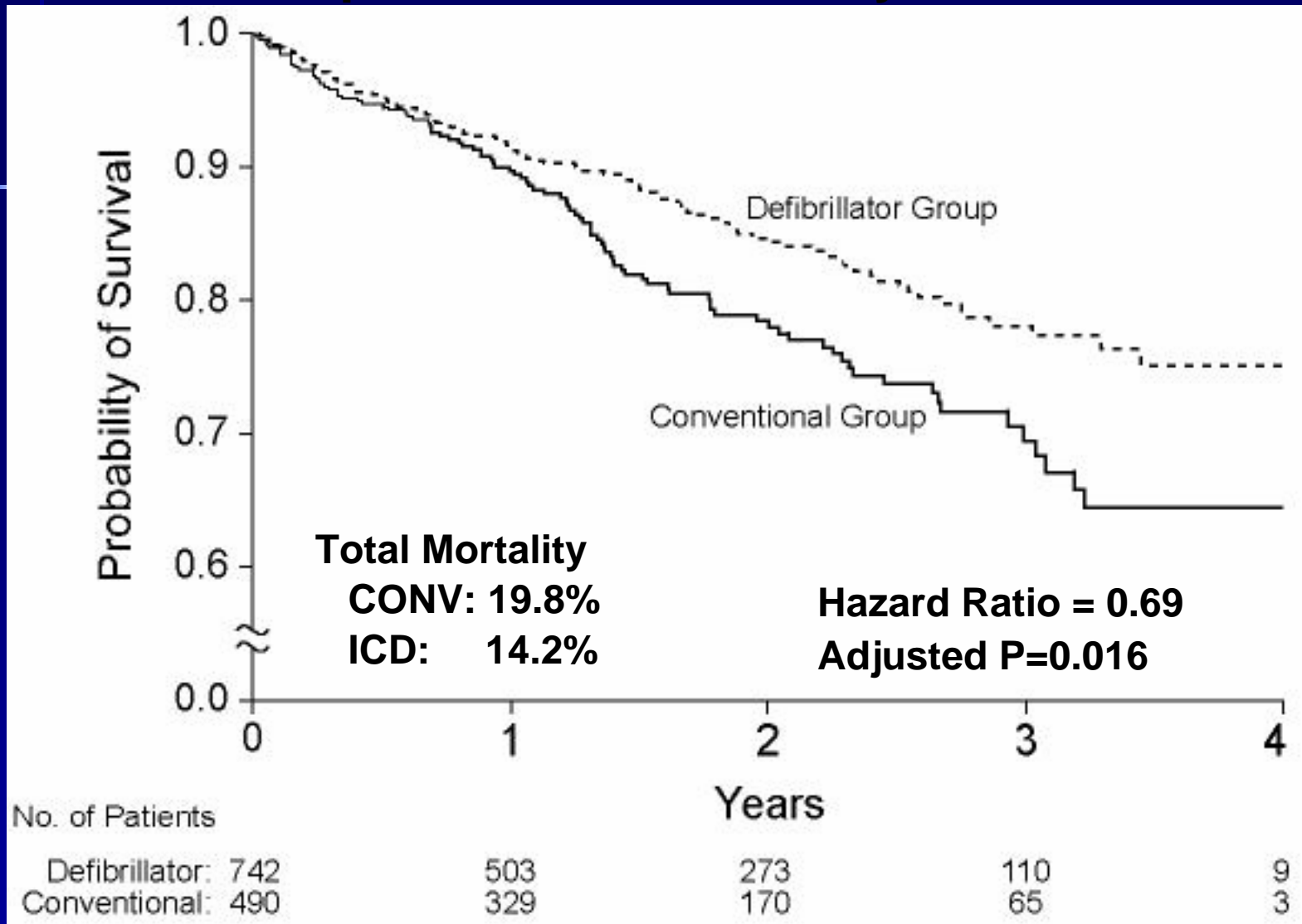
Center for Medical Technology Policy

October 2, 2007

# Natural History of Technology

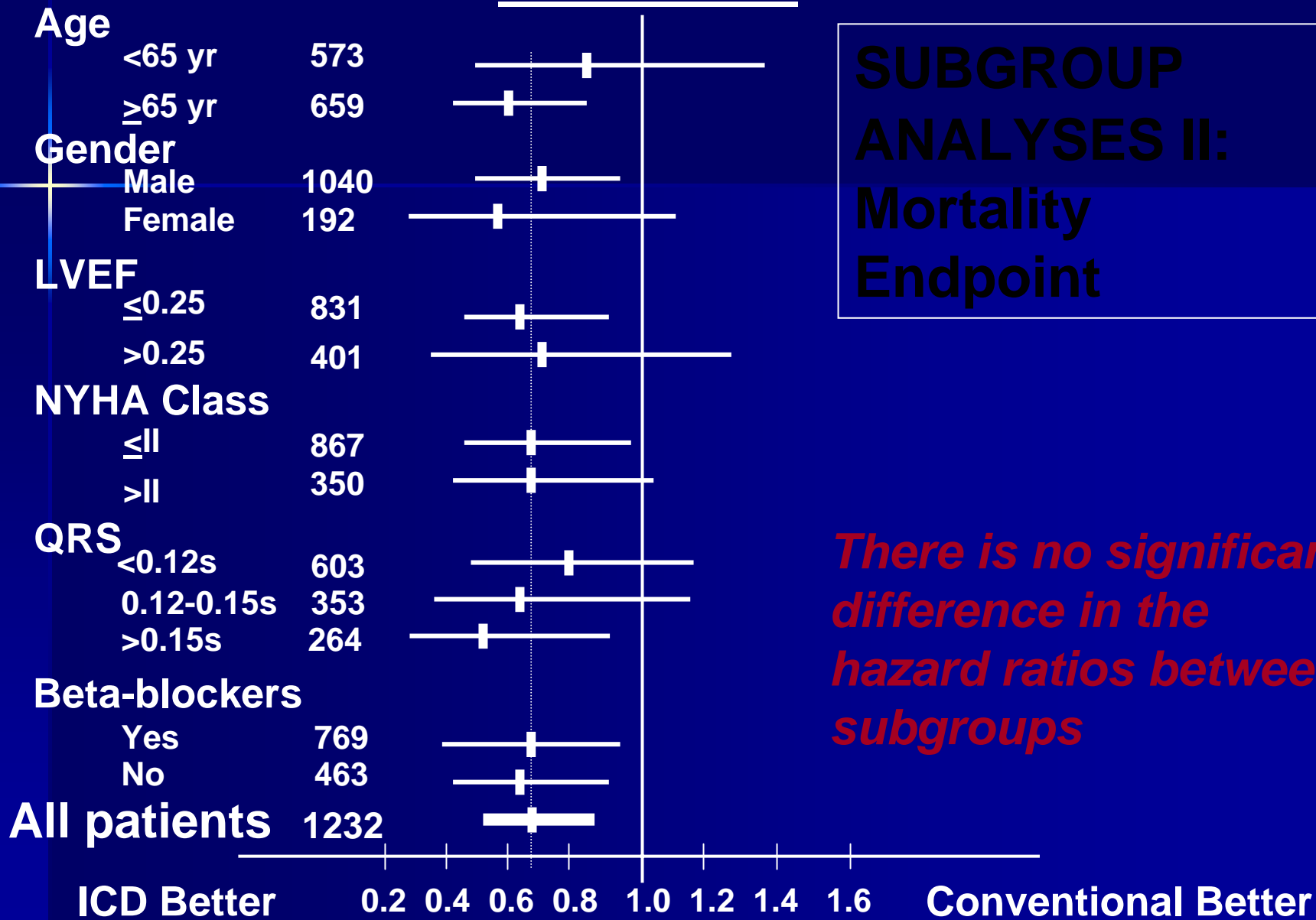


# Kaplan-Meier Survival by Treatment Group



***31% reduction in risk of all-cause mortality***

**ICD:CONV  
Hazard Ratio**

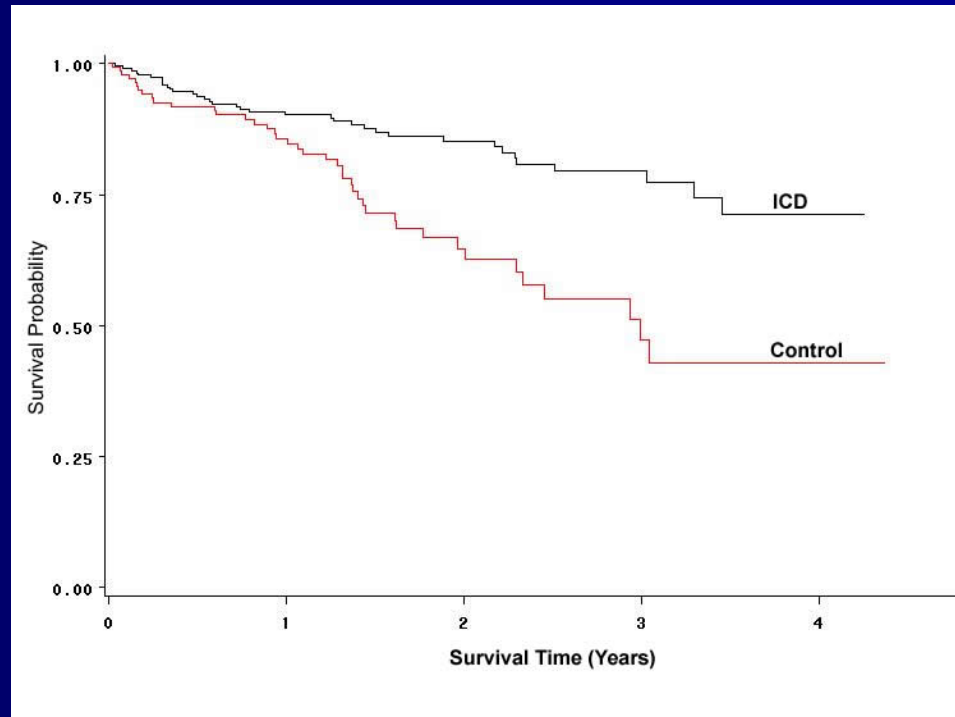


**SUBGROUP  
ANALYSES II:  
Mortality  
Endpoint**

*There is no significant  
difference in the  
hazard ratios between  
subgroups*

ICD Better      0.2   0.4   0.6   0.8   1.0   1.2   1.4   1.6      Conventional Better

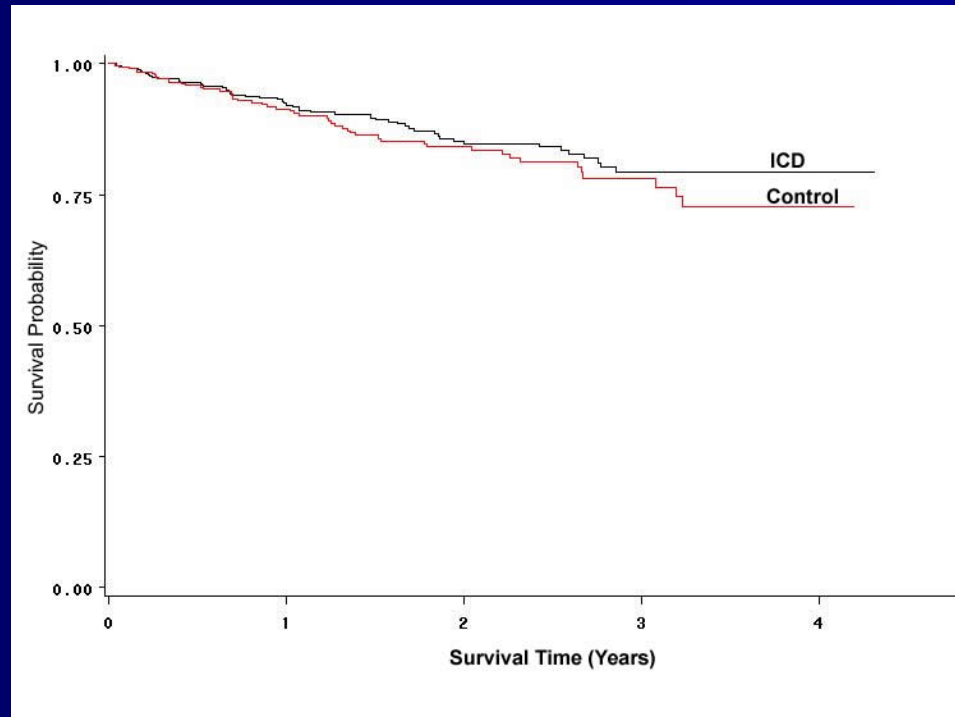
# Kaplan-Meier Estimates of the Survival for Patients with QRS > 120 ms



p-value=0.001

Patients with pacemakers were excluded.  
CMS analysis of the MADIT II dataset supplied by Guidant.

# Kaplan-Meier Estimates of the Survival for Patients with $QRS \leq 120$ ms



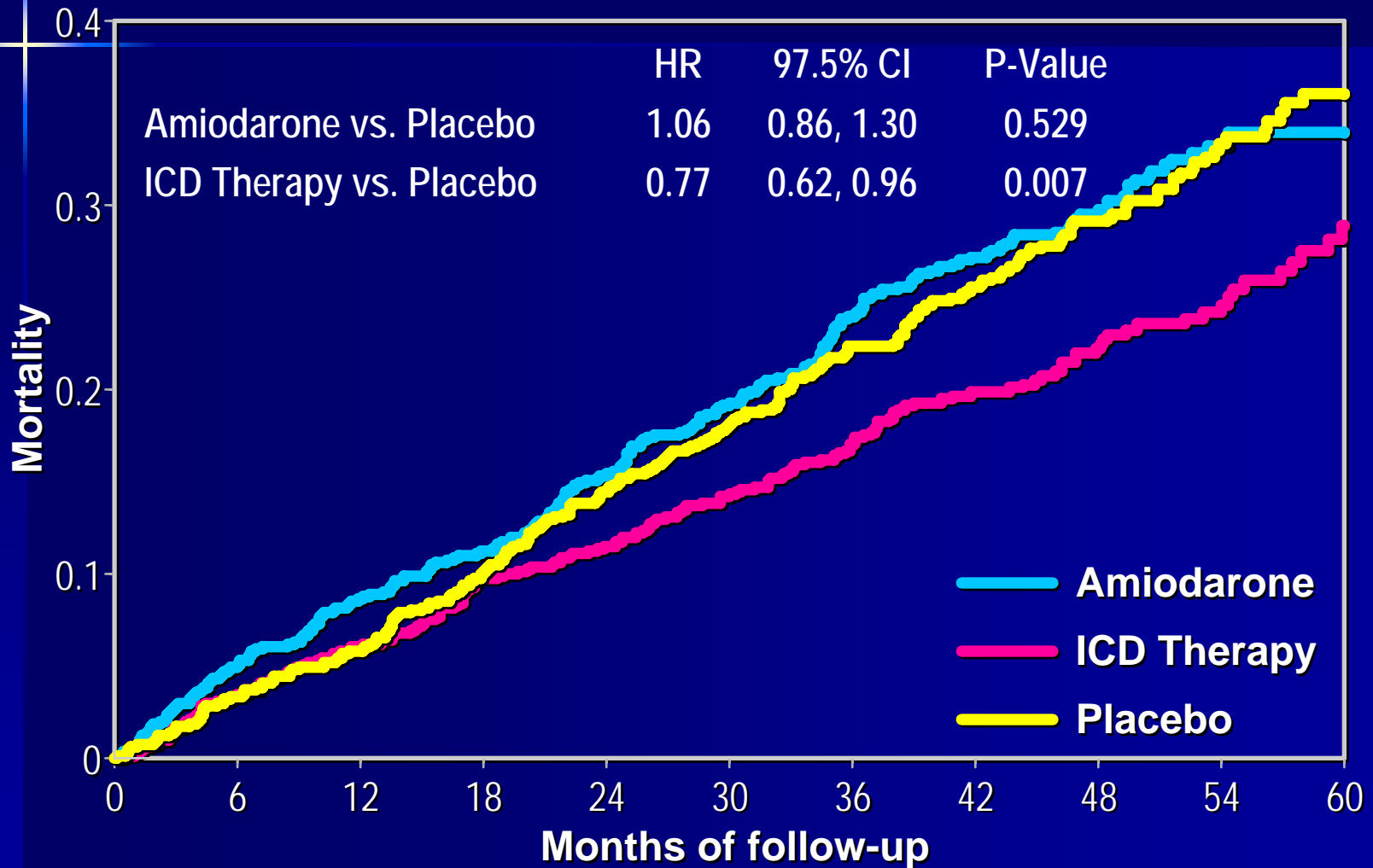
p-value=0.25

Patients with pacemakers were excluded.  
CMS analysis of the MADIT II dataset supplied by Guidant.

# CMS June 2003 ICD policy

- CMS covers MADIT-I patients and wide-QRS subgroup of MADIT-II
  - Single trial
  - Possible selection bias
  - IIa recommendation by ACC/AHA/NASPE
- Announced that NCD would be reconsidered following SCD-HeFT

# Mortality by Intention-to-treat





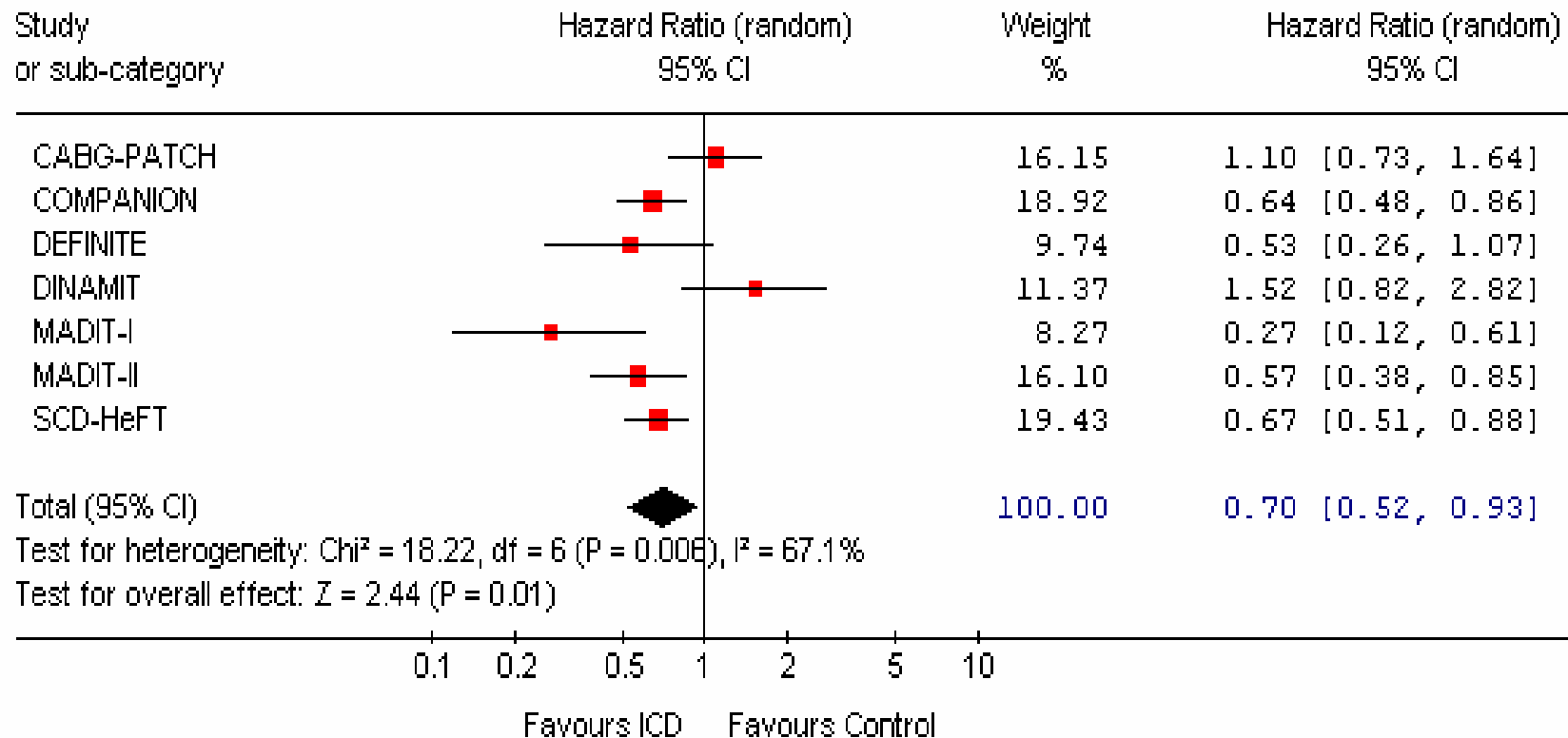
# Meta-Analysis Results:

## ICD Therapy for Primary Prevention of SCD

(DCRI, 2004)

**QRS  $\geq$  120**

Review: Prevention of SCD  
 Comparison: 01 ICD versus control  
 Outcome: 10 QRS  $\geq$  120ms

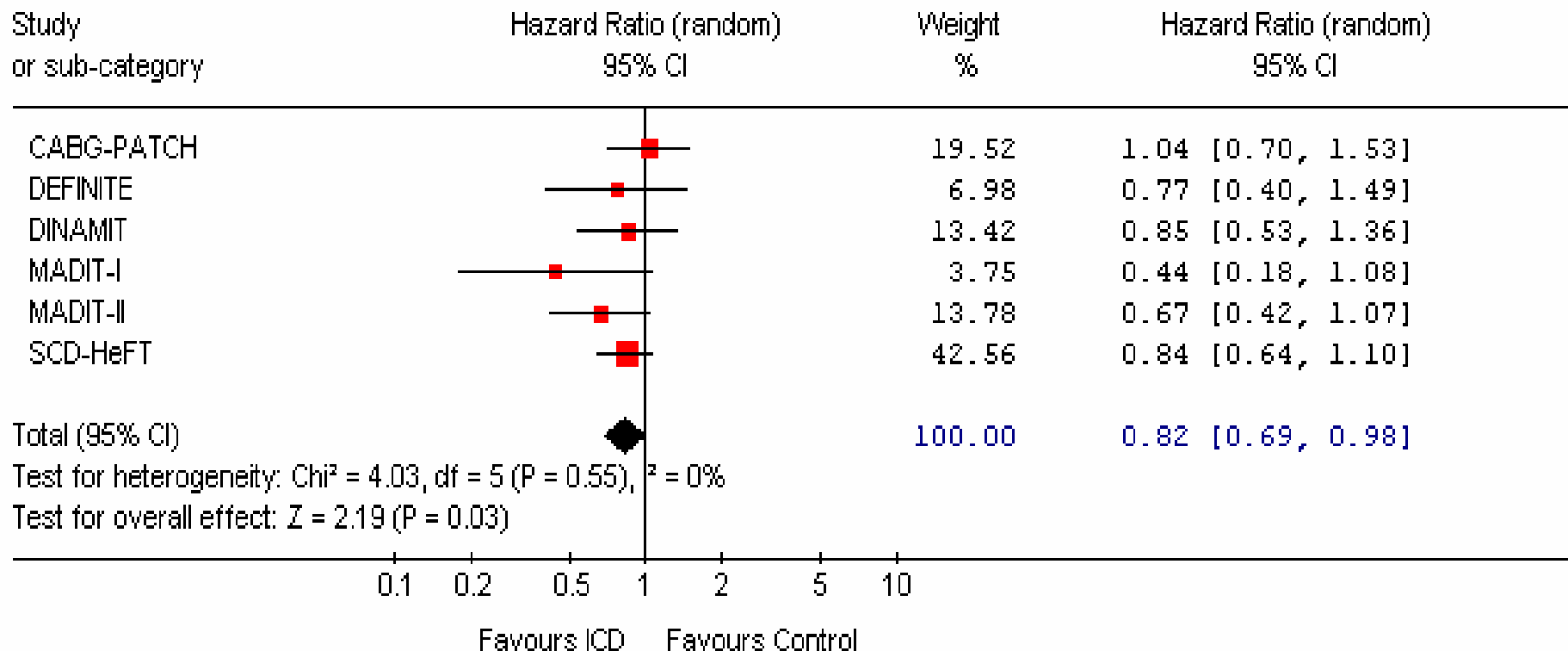


# Meta-Analysis Results: ICD Therapy for Primary Prevention of SCD

(DCRI, 2004)

## QRS < 120ms

Review: Prevention of SCD  
 Comparison: 01 ICD versus control  
 Outcome: 09 QRS < 120ms

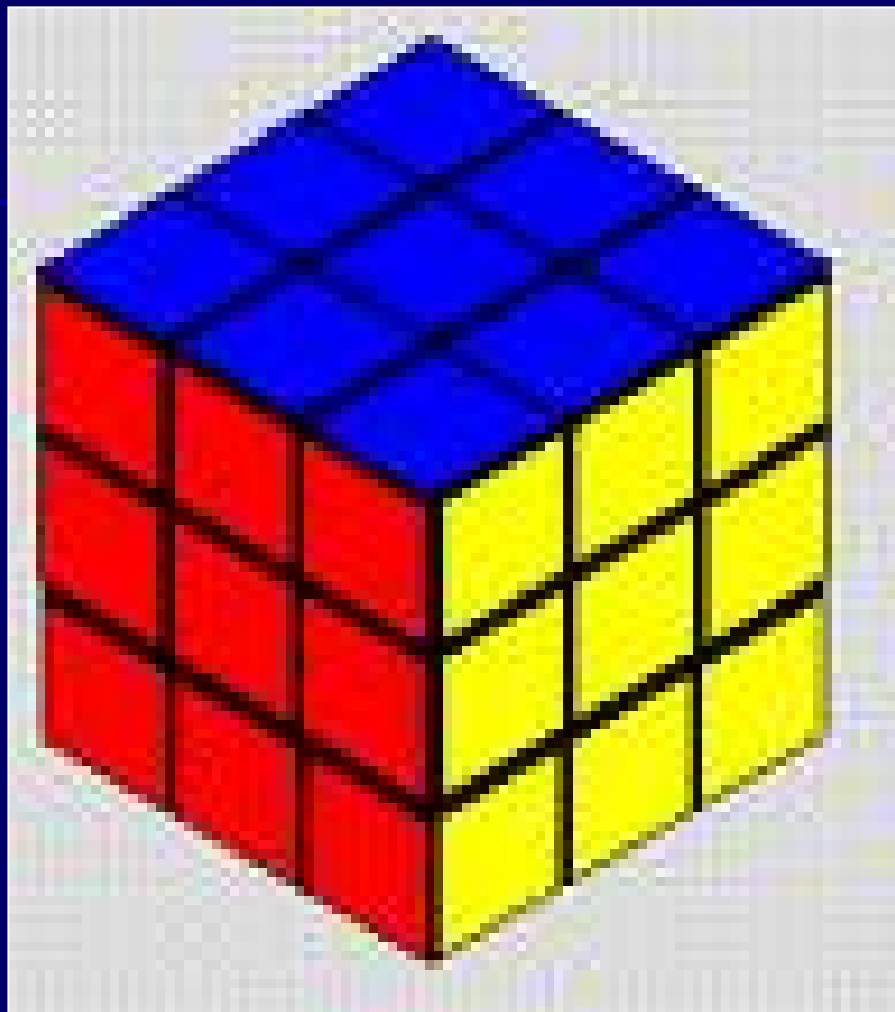


# CMS ICD policy Jan 2005

- Medicare proposed decision to cover most pts with  $EF < 35\%$
- SCD-HeFT make eligible pool 1M+
- Linked to submission of data to national ICD registry (CED)
- Intended goal of registry to get better information on patterns of use, real world event rates, risk stratification

# CEA for ICDs

- NEJM Oct 6, 2005
  - Sanders, Hlatky, Owens,
- Markov model
  - based on meta-analysis of 8 trials
- 34K to 70.2K per life year saved
  - All sensitivity analyses below 100k/life-year
- Incremental cost \$3-5B per year
- Called for better risk stratification
- Cheaper ICDs might also be worthwhile



# Contact Information

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- 410-963-8876

# Value-based options

- QOE high, MOB high, relative cost low
  - Covered without limitations
- QOE mod, MOB mod, relative cost mod
  - Differential co-pay
- QOE low, MOB high, relative cost high
  - Coverage with evidence development
- etc

# Impact on Innovation

- Current pricing
  - Cost and risk of R&D
  - Resource use in delivering service
  - Reinvestment in innovation
- Value-based pricing
  - Amount of health benefit produced
  - Insensitive to risk, resources, innovation



# Radiation for low-risk prostate CA

Comparative Clinical Effectiveness

Superior	A	Aa	Ab	Ac
Incremental	B	Brachytherapy	Bb	IMRT
Comparable	C	C	C	C
Pot/Unprov P/U	P/U	Hypofract Rx	Pb	Pc
Inadequate	I	Proton Beam Therapy		

Comparative Value

a  
High

b  
Reasonable/  
Comparable

c  
Low

Pearson / ICER

# Albuterol / Xopenex

- Levalbuterol is S-enantiomer of albuterol
- Good pharmacologic rationale for improved effectiveness with fewer side effects
- Initial clinical studies showed better FEV-1, reduced beta adrenergic effects
- Large RCTs suggested lower hospitalization, but unclear impact on FEV-1
- CMS process: LCA, NCD, 1847(a)(1)
- What would have made sense?

# Evidence of Effectiveness

- Key limiting factor in determining value
- Use of observational data
  - Nurse's Health / WHI, COURAGE, CATIE
- Pathophysiologic rationale
- Pragmatic trials, observational studies

# Evidence-based Medicine (EBM): Original definition

“...Evidence-based medicine de-emphasizes intuition, unsystematic clinical experience, and patho-physiologic rationale as sufficient grounds for clinical decision making and stresses the examination of evidence from clinical research.”

Evidence-Based Medicine Working Group, JAMA (1992)

# Quality of evidence

- prospective studies vs retrospective studies
- randomized vs observational studies
- concurrent vs. non-concurrent comparisons
- large studies vs. small studies
- blinded vs. unblinded observers
- effectiveness vs. efficacy
- hard outcomes / functional outcomes vs. intermediate outcomes