Meeting Overview: American hospitals will face unprecedented financial pressures in the coming decade from a combination of federal budget cuts; growing consumer and employer price sensitivity; and the creation of new payment models with strong incentives to reduce hospital utilization through improved care coordination and shifting of care to appropriate lower-cost settings. This meeting will examine hospital strategies for surviving and prospering in the new economic environment, as well as public policies to facilitate development of an efficient and effective US hospital system for the 21st Century.

8:00 a.m.  Breakfast

8:15 a.m.  Welcome and Introduction

Stuart Altman, Ph.D., Sol C. Chaikin Professor of National Health Policy, Brandeis University

8:30 a.m.  The Future of American Hospitals: The Good, the Bad and the Ugly

Presenter: Jeff Goldsmith, Ph.D, President, HealthFutures

9:15 a.m.  Academic Health Centers: Maintaining Missions in a Cost-Constrained Environment

Presenter: Victor J. Dzau, MD, President and CEO, Duke University Health System

10:00 a.m.  Break

10:30 a.m.  Community Hospital Affiliation Options and the Role of High-Performance, Horizontally-Integrated Networks

Panelists: Keith Pitts, Vice Chairman, Vanguard Health Systems
          Jon Glaudemans, Chief Advocacy and Communications Officer, Ascension Health

11:30 a.m.  Future Prospects for Large-Scale High Performance National Centers of Excellence

Presenter: Delos (Toby) Cosgrove M.D., Chief Executive Officer and President, Cleveland Clinic Foundation

12:30 p.m.  Lunch

1:00 p.m.  Addressing Barriers to Change: What Can We Learn from Successful Health Systems?

Panelists: Andrew Ziskind, MD, Managing Director, Clinical Solutions, Huron Healthcare
          Blair Childs, Senior Vice President, Public Affairs, Premier Healthcare Alliance

2:00 p.m.  Meeting adjourns